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10 FEB 1986

MEMORANDUM FOR: Director, Office of Congressional Affairs  
FROM:   
Director of Security  
SUBJECT: Proposed Changes in Security Investigations

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Dave:

1. Thank you for your thoughtful suggestions and please accept my apologies for the delay in responding. As you undoubtedly know, the spate of troublesome cases that have hit the country and the Agency lately has brought considerable focus on the security process from many different quarters. We have a number of initiatives under way, a not unrelated one being the reorganization of the Office of Security that went into effect last week.

2. I very much support your thrust for increased management involvement in security. I can, however, understand the widespread reluctance to comment on security indiscretions, particularly of a lifestyle nature, in PAR's because there are inherent privacy concerns that the distribution system for such reports is not designed to protect. Our Reinvestigation Program does include background investigations wherein supervisors and coworkers, as well as informants outside the workplace, are interviewed, covering all issues, lifestyle as well as counterintelligence. But management involvement must be continuous and, to this end, I have initiated much more frequent contact with managers throughout the Agency by security officers involved in the adjudication process. I call this informally our Parish Call Program. I am confident it will pay dividends in engaging managers more directly in the security process.

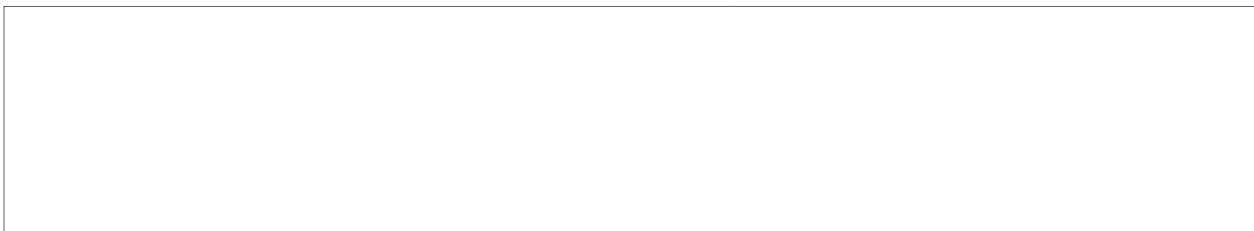
3. Serious resource constraints regrettably have caused us to fall behind in repolygraphs of both trial period and permanent staff employees. However, we are vigorously increasing our polygraph staff and I am pleased to report that by this time next year we will have initiated a cadence that will establish a five-year cycle for everyone.

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7. I sincerely want to thank you for your interest and, especially, for having taken the time to put your thoughts on paper. I will be glad to discuss these matters at any time with you.



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